



EVAN6320 Vital Signs of a Healthy Church - Internet

New Orleans Baptist Theological Seminary Pastoral Ministry Division Spring Semester, 2017

Dr. Bill Day

Office: Leavell Center for Evangelism and Church Health

Office Phone: 504-816-8820

Office hours: 8AM - 4 PM, Monday - Friday

Home Phone: 504-472-9021

Cell Phone: 504-234-4262

Email Address: bday@nobts.edu

Mission Statement

The mission of New Orleans Baptist Theological Seminary is to equip leaders to fulfill the Great Commission and the Great Commandments through the local church and its ministries.

Core Value Focus

The seminary has five core values.

1. **Doctrinal Integrity:** Knowing that the Bible is the Word of God, we believe it, teach it, proclaim it, and submit to it. This course addresses Doctrinal Integrity specifically by preparing students to grow in understanding and interpreting of the Bible.
2. **Spiritual Vitality:** We are a worshiping community emphasizing both personal spirituality and gathering together as a Seminary family for the praise and adoration of God and instruction in His Word. Spiritual Vitality is addressed by reminding students that a dynamic relationship with God is vital for effective ministry.
3. **Mission Focus:** We are not here merely to get an education or to give one. We are here to change the world by fulfilling the Great Commission and the Great Commandments through the local church and its ministries. This course addresses Mission Focus by helping students understand the biblical foundations for fulfilling the Great Commission and the Great Commandments.
4. **Characteristic Excellence:** What we do, we do to the utmost of our abilities and resources as a testimony to the glory of our Lord and Savior Jesus Christ. Characteristic Excellence is addressed by preparing students to excel in their ability to interpret Scripture, which is foundational to effective ministry.
5. **Servant Leadership:** We follow the model of Jesus and exert leadership and influence through the nurture and encouragement of those around us. Servant Leadership is modeled by classroom deportment.

The core value focus for this academic year is characteristic excellence.

Curriculum Competencies

NOBTS faculty members realize that all ministers need to develop specific competencies if they are going to have an effective ministry. To increase the likelihood of NOBTS graduates having an effective ministry, the faculty developed a competency-based curriculum after identifying seven essential competencies necessary for effective ministry. All graduates are expected to have at least a minimum level of competency in all of the following areas:

1. **Biblical Exposition:** to interpret and communicate the Bible accurately.
2. **Christian Theological Heritage:** To understand and interpret Christian theological heritage and Baptist polity for the church.
3. **Disciple Making:** To stimulate church health through mobilizing the church for missions, evangelism, discipleship, and church growth.
4. **Interpersonal Skills:** To perform pastoral care effectively, with skills in communication and conflict management.
5. **Servant Leadership:** To serve churches effectively through team ministry.
6. **Spiritual and Character Formation:** To provide moral leadership by modeling and mentoring Christian character and devotion.
7. **Worship Leadership:** To facilitate worship effectively.

This course will address the following curriculum competencies:

1. **Biblical Exposition:** The student will discover passages of Scripture that will address leading churches to be healthy.
2. **Theological Heritage:** The course will provide a theological basis for understanding church health.
3. **Disciple Making:** In this course, students will learn about the importance of discipleship to church health.
4. **Interpersonal Skills:** The course emphasizes the importance interpersonal skills as a vital aspect of church health.
5. **Servant leadership:** The course is designed to provide an understanding of the relationship and practice of servant leadership to church health.
6. **Spiritual and Character Formation:** Through assigned texts and discussion, students will become familiar with the importance spiritual life and character of those individuals to leading healthy churches.
7. **Worship leadership:** The relationship between church health and worship is emphasized in the course.

Course Description

The purpose of this class is to help students define a healthy church, discover biblical principles of healthy churches, to become familiar with current research on healthy churches, and to learn vital signs of a healthy church. Students should be able to diagnose church growth diseases.

Student Learning Outcomes

1. Students will develop a basic understanding of the Church Growth Movement.
2. Students will learn how to define a healthy church, diagnose church disease, and recognize the vital signs of church health.
3. Students will become familiar with resources in the areas of Church Growth and Church Health.
4. Students will study and evaluate several church health instruments.
5. Students will use a selected church health instrument to study the health of a selected church. Results will be analyzed and recommendations noted in a report.

Course Teaching Methodology

1. On-line Lectures. The lectures of the professor will be a resource material for the course. Students will present their papers and lead the discussion on their assigned topics.
2. Discussion. There will be threaded discussions based on questions raised in the assigned reading and in the lectures.
3. Experience. The student will be expected to be involved in diagnosing the health of a church during the term and to share these insights with the class via email and threaded discussion.
4. Conferences. Discussions with the professor is invited and may be accomplished via email or telephone.

Textbooks

Daniel Sanchez and Ebbie Smith. *Growing Healthy Churches: New Directions for Church Growth in the 21st Century.*

Stephen A. Maccia and Haddon Robinson. *Becoming a Healthy Church: Ten Traits of a Vital Ministry.*

Mark Dever, *Nine Marks of a Healthy Church.*

Course Requirements:

1. Church Health Analysis

Utilizing the health surveys presented in class, the student will conduct a church health analysis of his or her own church. The analysis will be used to discover strengths and weaknesses regarding the health of the church. A typed, twelve page (minimum), double-spaced report be submitted by the student. An email attachment of the report will be sent to the professor.

2. Report on a Growing, Healthy Church

The student will develop a report dealing with proposals for helping his/her church to become a healthier church. A fifteen page (minimum), double-spaced report will be emailed to the professor. The report will involve a history of the church, a demographic analysis of the church's community, a summary of the church's health analysis, and a strategy for improving the church's health. The student will email the report to the professor.

3. Book Reports:

Students will submit three book reports. Each report should contain a brief summary of the book. Most of the report should be an evaluation of the book in which the book's strengths and weaknesses are noted. The report should be at least five double-spaced pages.

4. Class Participation:

Scheduled participation through class discussion on Blackboard is integral to the design of this course. **Class participation counts for 25% of a student's final grade.** Each Monday the professor will post one or more questions on the Blackboard Discussion Board. Each student is expected to participate by responding to each of the professor's posted questions no later than Thursday. Students should also respond to at least one other student's discussion board post.

Note:

- 1) All work is due by 11:59 PM on the due date via email in WordPerfect or Word format.
- 2) All work submitted for this class is to be typed. Grammar will be considered in the grading of all papers.
- 3) Papers will be graded based on 90% content and 10% grammar. (1 Cor. 10:31b)

Evaluation of Grade

The requirements for the course and the contribution of each towards the final grade are as follows:

ACTIVITIES	PERCENTAGES
3 Book Reports	15%
Discussion Board	25%
Student's Church Health Analysis	25%
Healthy Church Report	35%

Technical Assistance

For assistance regarding technology, consult ITC (504-816-8180) or the following websites:

1. Selfserve@nobts.edu - Email for technical questions/support requests with the Selfserve.nobts.edu site (Access to online registration, financial account, online transcript, etc.)
2. BlackboardHelpDesk@nobts.edu - Email for technical questions/support requests with the NOBTS Blackboard Learning Management System NOBTS.Blackboard.com.
3. ITCSupport@nobts.edu - Email for general technical questions/support requests.
4. www.NOBTS.edu/itc/ - General NOBTS technical help information is provided on this website.

VERY IMPORTANT: If a student communicates with the professor by email, note clearly in the subject line the name of the course. Due to junk email, if the purpose of the email is not clear, the message may be deleted without ever being read.

Blackboard Enrollment: Students will be enrolled in Blackboard by ITC.

Help for Writing Papers at "The Write Stuff"

NOBTS maintains a Writing Center designed to improve English writing at the graduate level. Students can receive writing guides, tips, and valuable information to help in becoming a better writer.

Plagiarism on Written Assignments

NOBTS has a no tolerance policy for plagiarism. Plagiarism in certain cases may result in expulsion from the seminary. See the NOBTS Student Handbook for definition, penalties, and policies associated with plagiarism.

Course Schedule

1. Lectures and course material will be posted each week on Monday.
2. Book Report due dates:
Sanchez. *Growing Healthy Churches: New Directions for Church Growth in the 21st Century*. - **Due: Feb. 20**
Maccia and Robinson. *Becoming a Healthy Church: Ten Traits of a Vital Ministry* - **Due: Mar. 20**
Mark Dever, *Nine Marks of a Healthy Church* - **Due: April 3**
3. Church Health Analysis, **Due: April 17**
4. Church Report, Due: **May 10**

Selected Bibliography

Church Growth Books

- Arn, Win. "How to Find a Pastor Who Fits Your Church." In *The Pastor's Church Growth Handbook*. Pasadena, CA: Church Growth Press, 1979.
- Chaney, Charles L., and Ron S. Lewis. *Design for Church Growth*. Nashville: Broadman Press, 1977.
- Dick, Dan R. *Vital Signs: A Pathway to Congregational Wholeness*. Nashville, TN: Discipleship Resources, 2007.
- Finke, Roger, and Rodney Stark. *The Churching of America 1776-1990: Winners and Losers in Our Religious Economy*. New Brunswick, NJ: Rutgers University Press, 1992.
- George, Carl F. "The Fuller Factor." In *The Complete Book of Church Growth*, ed. Elmer L. Towns, John N. Vaughan, and David J. Seifert, 114-33. Wheaton: Tyndale House Publishers, 1986.
- Green, Hollis L. *Why Churches Die: A Guide to Basic Evangelism and Church Growth*. Minneapolis: Bethany Fellowship, 1972.
- Hadaway, C. Kirk. *Church Growth Principles: Separating Fact from Fiction*. Nashville: Broadman Press, 1991.
- _____. "Is Evangelistic Activity Related to Church Growth?" In *Church & Denominational Growth: What Does (and Does Not) Cause Growth or Decline*, ed. David A. Roozen and C. Kirk Hadaway, 169-87. Nashville: Abingdon Press, 1993.
- Hoge, Dean R., and David A. Roozen, eds. *Understanding Church Growth and Decline: 1950-1978*. New York: The Pilgrim Press, 1979.
- Hogue, C. B. *I Want My Church to Grow*. Nashville: Broadman Press, 1977.
- Jenson, Ron, and Jim Stevens. *Dynamics of Church Growth*. Grand Rapids: Baker Book House, 1981.
- Kelley, Dean M. *Why Conservative Churches Are Growing: A Study in Sociology of Religion*. New York: Harper & Row, 1972.
- Lawson, LeRoy, and Testsumao Yamamori. *Church Growth: Everybody's Business*. Cincinnati: Standard Publishing, New Life Books, 1975.
- McGavran, Donald A. *Understanding Church Growth*. Grand Rapids: William B. Eerdmans Publishing Company, 1970.
- _____. *Understanding Church Growth*, rev. ed. Grand Rapids: William B. Eerdmans Publishing Company, 1980.
- McGavran, Donald A. and C. Peter Wagner. *Understanding Church Growth*, 3rd rev. sub. ed. Grand Rapids: William B. Eerdmans Publishing Company, 1990.
- McGavran, Donald A., and Winfield Arn. *Ten Steps for Church Growth*. New York: Harper & Row Publishers, 1977.
- _____. *Back to Basics in Church Growth*. Wheaton: Tyndale House Publishers, 1981.
- McGavran, Donald A., and George G. Hunter III. *Church Growth: Strategies That Work*. Creative Leadership Series, ed., Lyle E. Schaller. Nashville: Abingdon Press, 1980.

- McIntosh, Gary, and Glen Martin. *Finding Them, Keeping Them: Effective Strategies for Evangelism and Assimilation in the Local Church*. Nashville, TN: Broadman Press, 1992.
- McKinney, William J., Jr. "Performance of United Church of Christ Congregations in Massachusetts and Pennsylvania." In *Understanding Church Growth and Decline: 1950-1978*, ed. Dean R. Hoge and David A. Roozen, 224-47. New York: The Pilgrim Press, 1979.
- Misanin, James, and Charles Hinderliter. *Fundamentals of Statistics for Psychology Students*. New York: Harper Collins Publishers, 1991.
- Myers, Eleanor Scott, and Daniel V. A. Olson, "Patterns of Participation and Giving to Growth in Christian (Disciples of Christ) Congregations: Causes and Consequences." In *A Case Study of Mainstream Protestantism: The Disciples' Relation to American Culture, 1880-1989*, ed. D. Newell Williams, 509-20. Grand Rapids: William B. Eerdmans Publishing Company, 1991.
- Mylander, Charles. *Secrets of Growing Churches*. San Francisco, CA: Harper & Row, 1979.
- Orjala, Paul R. *Get Ready to Grow: A Strategy of Local Church Growth*. Kansas City, MO: Beacon Hill Press of Kansas City, 1978.
- Palmer, Bernard, and Marjorie Palmer. *How Churches Grow: An Insider's Look at Eleven Churches and the Secrets of Their Success*. Minneapolis: Bethany Fellowship, 1976.
- Powell, Paul W. *The Nuts and Bolts of Church Growth*. Nashville: Broadman Press, 1982.
- Rainer, Thom. *Effective Evangelistic Churches: Successful Churches Reveal What Works and What Doesn't*. Nashville: Broadman & Holman Publishers, 1996.
- _____. *High Expectations: The Remarkable Secret for Keeping People in Your Church*. Nashville, TN: Broadman & Holman Publishers, 1999.
- Roof, Wade Clark, Dean R. Hoge, John E. Dyble, and C. Kirk Hadaway. "Factors Producing Growth or Decline in United Presbyterian Congregations." In *Understanding Church Growth and Decline: 1950-1978*, ed. Dean R. Hoge and David A. Roozen, 198-223. New York: The Pilgrim Press, 1979.
- Roozen, David A., and Jackson W. Carroll. "Recent Trends in Church Membership and Participation: An Introduction." In *Understanding Church Growth and Decline: 1950-1978*, ed. Dean R. Hoge and David A. Roozen, 21-41. New York: The Pilgrim Press, 1979.
- Schwarz, Christian A. *Natural Church Development: A Guide to Eight Essential Qualities of Healthy Churches*. Emmelsbüll, Germany: C & P Verlags-GmbH; Carol Stream, IL: ChurchSmart Resources, 1996.
- Shannon, Foster. *The Growth Crisis in the American Church: A Presbyterian Case Study*. South Pasadena, CA: William Carey Library, 1977.
- Smith, Ralph M., and Bob Edd Shotwell. *Helping Churches Grow*. Nashville: Broadman Press, 1986.
- Stump, Roger W., "Spacial Patterns of Growth and Decline among the Disciples of Christ." In *A Case Study of Mainstream Protestantism: The Disciples' Relation to American Culture, 1880-1989*, ed. D. Newell Williams, 445-68. Grand Rapids: William B. Eerdmans Publishing Company, 1991.
- Terry, John Mark. *Church Evangelism: Creating a Culture for Growth in Your Congregation*. Nashville, TN: Broadman & Holman, 1997.
- Towns, Elmer L., John N. Vaughn, and David J. Seifert. *The Complete Book of Church Growth*. Wheaton: Tyndale House Publishers, 1981.

Towns, Elmer, et. al. *Evaluating the Church Growth Movement: Five Views*, Counterpoint Series, gen. ed. Gary McIntosh. Grand Rapids: Zondervan, 2004.

Wagner, C. Peter. *Your Church Can Grow: Seven Vital Signs of a Healthy Church*. Glendale, CA: Regal Books, 1976.

_____. "Evangelism and the Church Growth Movement." *In Evangelism in the Twenty-First Century: The Critical Issues*, ed. Thom S. Rainer, 23-33. Wheaton: Harold Shaw Publishers, 1989.

Walrath, Douglas A. "Social Change and Local Churches: 1951-75." *In Understanding Church Growth and Decline: 1950-1978*, ed. Dean R. Hoge and David A. Roozen, 248-69. New York: The Pilgrim Press, 1979.

Warren, Rick, *The Purpose-Driven Church: Growth without Compromising Your Message and Mission*. Grand Rapids, MI: Zondervan Publishing House, 1995.

Church Growth: Journal Articles

Anthony, Michael J. "The Relationship between Leadership Style and the Growth Rate of the Sunday School." *Christian Education Journal* 10, no. 1 (Autumn 1989): 91-103.

Comfort, Earl V. "Is the Pulpit a Factor in Church Growth?" *Bibliotheca Sacra* 140, no. 557 (January-March 1983): 64-70.

Ellas, John, and Flavil Yeakley. Review of *Natural Church Development*, by Christian A. Schwarz. *Journal of the American Society for Church Growth* 10 (Spring 1999): 83-92.

Firebaugh, Glenn, and Brian Harley. "Trends in U.S. Church Attendance: Secularization and Revival, or Merely Lifecycle Effects?" *Journal for the Scientific Study of Religion* 30, no. 4 (December 1991): 487-500.

Hadaway, Christopher Kirk. "Denominational Switching and Membership Growth: In Search of a Relationship." *Sociological Analysis* 39 (1978): 321-37.

_____. "Conservatism and Social Strength in a Liberal Denomination." *Review of Religious Research* 21, no. 3 (Summer 1980): 302-14.

_____. "The Demographic Environment and Church Membership Change." *Journal for the Scientific Study of Religion* 20, no. 1 (March 1981): 77-89.

_____. "Church Growth (and Decline) in a Southern City." *Review of Religious Research* 23, no. 4 (June 1982): 372-86.

_____. "Will the Real Southern Baptist Please Stand Up: Methodological Problems in Surveying Southern Baptist Congregations and Members." *Review of Religious Research* 31, no. 2 (December 1989): 149-61.

_____. "From Stability to Growth: A Study of Factors Related to the Statistical Revitalization of Southern Baptist Congregations." *Journal for the Scientific Study of Religion* 30, no. 2 (June 1991): 181-92.

_____. "Reply to Iannaccone: Is There a Method to This Madness?" *Journal for the Scientific Study of Religion* 35, no. 3 (September 1996): 217-22.

_____. "Did You Really Go to Church This Week? Behind the Poll Data." *Christian Century* 115, no. 14 (May 6, 1998): 472-5.

Hemphill, Kenneth S. "The Role of Leadership in Church Growth." *The Theological Educator* 51 (Spring 1995): 107-14.

- Hoge, Dean R. "Response to Iannaccone: Three Important Clarifications." *Journal for the Scientific Study of Religion* 35, no. 3 (September 1996): 223-25.
- Iannaccone, Laurence R. "A Formal Model of Church and Sect." *American Journal of Sociology* 94 (Supplement 1988): S241-68.
- _____. "Why Strict Churches Are Strong." *American Journal of Sociology* 99, no. 5 (March 1994): 1180-211.
- _____. "Reassessing Church Growth: Statistical Pitfalls and Their Consequences." *Journal for the Scientific Study of Religion* 35, no. 3 (September 1996): 197-216.
- _____. "Rejoinder to Hoge, Hadaway, and Marler: Pitfalls Revisited." *Journal for the Scientific Study of Religion* 35, no. 3 (September 1996): 226-8.
- Iannaccone, Laurence R., Daniel V. A. Olson, and Rodney Stark. "Religious Resources and Church Growth." *Social Forces* 74, no. 2 (December 1995): 705-31.
- Kanagy, Conrad L. "Social Action, Evangelism, and Ecumenism: The Impact of Community, Theological, and Church Structural Variables." *Review of Religious Research* 34, no. 1 (September 1992): 34-50.
- Kelley, Dean M. "Why Conservative Churches Are Still Growing." *Journal for the Scientific Study of Religion* 17, no. 2 (June 1978): 165-72.
- Knoke, David, and Michael Hout. "Reply to Glenn." *American Sociological Review* 41, no. 5 (October 1976): 905-8.
Mason, William M., Karen Oppenheim Mason, and H. H. Winsborough. "Reply to Glenn." *American Sociological Review* 41, no. 5 (October 1976): 904-5.
- McKinney, William, and Dean R. Hoge. "Community and Congregational Factors in the Growth and Decline of Protestant Churches." *Journal for the Scientific Study of Religion* 22, no. 1 (March 1983): 51-66.
- Miller, Alan S., and Takashi Nakamura. "On the Stability of Church Attendance Patterns during a Time of Demographic Change: 1965-1988." *Journal for the Scientific Study of Religion* 35, no. 3 (September 1996): 275-84.
- Olson, Daniel V. A. "Church Friendships: Boon or Barrier to Church Growth?" *Journal for the Scientific Study of Religion* 28, no. 4 (December 1989): 432-47.
- Perrin, Robin D., and Armand L. Mauss. "Strictly Speaking . . . : Kelley's Quandary and the Vineyard Christian Fellowship." *Journal for the Scientific Study of Religion* 32, no. 2 (June 1993): 125-35.
- Perrin, Robin, Paul Kennedy, and Donald E. Miller. "Examining the Sources of Conservative Church Growth: Where Are the New Evangelical Movements Getting Their Numbers?" *Journal for the Scientific Study of Religion* 36, no. 1 (March 1997): 71-80.
- Pinto, Leonard J., and Kenneth E. Crow. "The Effects of Size on Other Structural Attributes of Congregations within the Same Denomination." *Journal for the Scientific Study of Religion* 21, no. 4 (December 1982): 304-16.
- Ploch, Donald R., and Donald W. Hastings. "Graphic Presentations of Church Attendance Using General Social Survey Data." *Journal for the Scientific Study of Religion* 33, no. 1 (March 1994): 16-33.
- Roof, Wade Clark, and Christopher Kirk Hadaway. "Denominational Switching in the Seventies: Going Beyond Stark and Glock." *Journal for the Scientific Study of Religion* 18, no. 4 (December 1979): 363-79.
- Rozen, David A., and Jackson W. Carroll. "Methodological Issues in Denominational Surveys of Congregations." *Review of Religious Research* 31, no. 2 (December 1989): 115-31.
- Smith, Tom W. "Are Conservative Churches Growing?" *Review of Religious Research* 33, no. 4 (June 1992): 305-29.

- Southard, Samuel. "Second Chance for Church Records." *Review of Religious Research* 10, no. 3 (Spring 1969): 180-5.
- Stafford, Tim. "The Father of Church Growth." *Christianity Today* 30, no. 3 (February 21, 1986): 19-23.
- Tamney, Joseph B., and Stephen D. Johnson. "A Research Note on the Free-Rider Issue." *Journal for the Scientific Study of Religion* 36, no. 1 (March 1997): 104-8.
- Welch, Michael R. "Surveying Denominations and Congregations: An Epilogue." *Review of Religious Research* 31, no. 2 (December 1989): 173-82.

Church Growth: Unpublished Reports, Dissertations, and Other Resources

- Bell, Hazel Ruth. "Why Adults Attend Sunday School in Southern Baptist Churches." Ph.D. diss., University of Oklahoma, 1988.
- Britt, David Tillman. "Local Factors in Urban Church Growth: Two Protestant Denominations in Jefferson County, Kentucky." Ph.D. diss., The Southern Baptist Theological Seminary, 1985.
- Brown, Cecil Dene. "The Effect of Leadership Style on Selected Variables of Church Growth." Ed.D. diss., University of Oklahoma, 1977.
- Crosby, David Eldon. "Church Government in the Church Growth Movement: Critique from a Historic Baptist Perspective." Ph.D. diss., Baylor University, 1989.
- Decker, Jeffrey N. "Membership Change within the United Methodist Church: A Strategic Management Perspective." Ph.D. diss., Claremont Graduate School, 1996.
- Friedman, Susan Schuller. "The Effect of Physical Impairment on the Social Participation Patterns of the Urban Aged." Ph.D. diss., University of California at Riverside, 1982.
- Gaines, Charles William. "An Investigation of the Relationship between Self-Perceived Pastoral Leadership Styles and Growing Churches in the Arizona Baptist Convention." Ed.D. diss., New Orleans Baptist Theological Seminary, 1992.
- Hadaway, C. Kirk. Growing Off the Plateau: A Summary of the 1988 "Church on the Plateau" Survey. Nashville: Sunday School Board of the Southern Baptist Convention, 1989.
- Hoyt, Danny R. "Age and Voluntary Membership: A Longitudinal Analysis." Ph.D. diss., University of Nebraska, 1980.
- Iannaccone, Laurence R. "Consumption Capital and Habit Formation with an Application to Religious Participation." Ph.D. diss., University of Chicago, 1984.
- Johnson, Ronald Wayne. "An Evaluation of the Home Mission Board Programs of Evangelism in Local Churches." D.Min. project, The Southern Baptist Theological Seminary, 1988.
- Jones, Phillip B., Stephen P. Whitten, Richie C. Stanley, and Robert A. Rennie. *A Study of Adults Baptized in Southern Baptist Churches, 1993*. Atlanta: Home Mission Board of the Southern Baptist Convention, 1995.
- Kunz, Rainer A. "The Relationship between the Leadership Styles of Senior Pastors, Job Satisfaction, and Church Growth." Ed.D. diss., Talbot School of Theology, Biola University, 1993.
- Moore, Russell D. "Biblical Preaching a Prerequisite to Valid Church Growth, Rainer Says." *SBTS Chapel Service*, 8 Sept. 1998. On line. Available at <http://www.sbts.edu/news/archives/valid.html>.

Onnen, Melanie K. "The Relationship of Clergy Leadership Characteristics to Growing or Declining Churches." Ed.D. diss., University of Louisville, 1987.

Posey, Allaire S. "Values, Evangelism, and Growth: An Evangelism Study." Columbia, SC: Research Services Department of the South Carolina Baptist Convention, 1997. Photocopied.

Ruffner, Kail D. "Demographics Associated with Non-Participation in Church-Based Adult Education: A Factor Analytic Study." Ed.D. diss., Indiana University, 1982.

Watts, Laurie Story. "An Analysis of the Relationship between the Utilization of Total Quality Management Concepts and Principles and Growing Churches in the Alabama Baptist State Convention." Ed.D. diss., New Orleans Baptist Theological Seminary, 1996.

Woodberry, Robert Dudley. "The Missing Fifty-Percent: Accounting for the Gap between Survey Estimates and Head-Counts of Church Attendance." M.A. thesis, University of Notre Dame, 1997.

Zook, Thomas D. "An Examination of Leadership Practices in Large, Protestant Congregations." D.Ed. diss., Indiana University of Pennsylvania, 1993.

Church Health: Books

Anderson, Leith. "Is This Body Healthy?" Chap. in *A Church for the 21st Century*. Minneapolis, MN: Bethany House Publishers, 1992.

Barna, George. *User Friendly Churches: What Christians Need to Know About the Churches People Love to Go to*. Ventura, CA: Regal Books, 1991.

_____. *The Habits of Highly Effective Churches*. Ventura, CA: Issachar Resources, 1999; reprint, Ventura, CA: Regal Books, 1999.

Beville, Kieran. *Developing Healthy Churches: A Case-Study in Revelation*. Cambridge, OH: Christian Publishing House, 2014.

Bowen, Murray. *Family Therapy in Clinical Practice*. Northvale, NJ: Jason Aronson, 1994.

Campbell, Barry. *Smaller Churches Healthy and Growing*. Nashville, TN: LifeWay Press, 1998.

Chaney, Charles L. and Ron S. Lewis. "How to Diagnose the Growth Health of Your Church." Chap. in *Design for Church Growth*. Nashville: Broadman Press, 1977.

Cook, Jerry and Stanley Baldwin. *Love, Acceptance, and Forgiveness*. Glendale, CA: Regal Books, 1979.

Corey, Gerald. *Theory and Practice of Counseling and Psychotherapy*, 6th ed. Belmont, CA: Wadsworth, 2001.

Dever, Mark E. *Nine Marks of a Healthy Church*, 3rd ed. Wheaton, IL: Crossway Books, 2013 .

_____. *What Is a Healthy Church?* 5th ed. Wheaton, IL: Crossway Books, 2007.

Dick, Dan R. *Vital Signs: A Pathway to Congregational Wholeness*. Nashville, TN: Discipleship Resources, 2007.

Epp, Albert H. *Discipleship Therapy: Healthy Christians, Healthy Churches*. Henderson, NE: Stairway Discipleship, 1993.

- Flew, R. Newton. *Jesus and His Church: A Study of the Idea of the Ecclesia in the New Testament*, rev. ed. London: Epworth Press, 1938.
- Folz, Howard L. *Healthy Churches in a Sick World: Ministering to the Church Body, Community, and Nations*. Joplin, MO: Messenger Publishing House, 2002.
- Friedman, Edwin H. *Generation to Generation: Family Process in Church and Synagogue*. New York, NY: The Guildford Press, 1985.
- Furnish, Victor Paul. *The Love Commandment in the New Testament*. Nashville, TN: Abingdon Press, 1972.
- Getz, Gene. *The Measure of a Church: How God Defines Greatness in a Church*. Glendale, CA: Regal Books, 2007.
- Green, Hollis L. *Why Churches Die: A Guide to Basic Evangelism and Church Growth*. Minneapolis, MN: Bethany Fellowship, 1972.
- Guralnik, David B., ed. *Webster's New World Dictionary*, 2d college ed. New York, NY: Simon and Schuster, 1984.
- Hemphill, Ken. *The Antioch Effect: 8 Characteristics of Highly Effective Churches*. Nashville, TN: Broadman & Holman Publishers, 1994.
- Hewitt, Gerald Neal. *A Prescription for Healthy Churches: Help for Disintegrating Churches and Directionless Pastors*. Winston-Salem, NC: GNH Publishing, 2001.
- Harney, Kevin and Bob Bouwer. *U Turn Church: The New Direction for Health and Growth*. Grand Rapids, MI: Baker Books, 2011.
- Laird, Carlton, ed. *Webster's New World Thesaurus*, rev. ed., updated by William D. Lutz. New York, NY: Simon & Schuster, 1971.
- Logan, Robert E. *Beyond Church Growth: Action Plans for Developing a Dynamic Church*. Grand Rapids, MI: Fleming H. Revell, 1989.
- Loveless, Alton E. *How Healthy Is Your Church?* Columbus, OH: FWB Publications, 2015.
- Lukaszewski, Michael. *Stream Line: How to Create Healthy Church Systems*. Caufield and Finch, 2016.
- MacArthur, John. *Marks of a Healthy Church*. Panorama, CA: Grace to You, 1990.
- _____. *The Master's Plan for the Church*. Chicago, IL: Moody Press, 1991.
- Macchia, Stephen A. *Becoming a Healthy Church: 10 Characteristics*. Grand Rapids, MI: Baker Books, 1999.
- _____. *Becoming a Healthy Church Workbook: A Dialogue, Assessment, and Planning Tool*. Grand Rapids, MI: Baker Books, 2001.
- _____. *Becoming a Healthy Church: Ten Traits of a Vital Ministry*. Grand Rapids, MI: Baker Books, 2003.
- _____. *Becoming a Healthy Disciple: 10 Traits of a Vital Christian*. Grand Rapids, MI: Baker Books, 2004.
- _____. *Becoming a Healthy Team: 5 Traits of Vital Leadership*. Grand Rapids, MI: Baker Books, 2005.

- MacNair, Donald J. *The Practices of a Healthy Church: Biblical Strategies for Vibrant Church Life and Ministry*. Phillipsburg, NJ: P & R Publishing, 1999.
- Martin, Ralph P. *The Family and the Fellowship*. Grand Rapids, MI: Eerdmans, 1980.
- Masters, Peter. *Do We Have a Policy for Church Health & Growth: Paul's Ten Point Policy*. London: The Wakeman Trust, 2002.
- Mayhue, Richard. *What Would Jesus Say About Your Church?* Ross-shire, Scotland: Christian Focus Publications, 1995; reprint, 2002.
- McGavran, Donald A. and Win Arn. *How to Grow a Church: Conversations about Church Growth*. Glendale, CA: Regal Books, 1973.
- Masters, Peter. *Do We Have a Policy: Paul's Ten Point Policy for Church Health & Growth*. London: The Wakeman Trust, 2002.
- Minear, Paul S. *Images of the Church in the New Testament*. Philadelphia, PA: Westminster, 1970.
- Oak, John H. *Healthy Christians Make a Healthy Church*. Ross-shire, Scotland: Christian Focus Publications, 2004.
- Ogden, Greg. *The New Reformation*. Grand Rapids: Harper & Row, 1979.
- Olson, Melodie. "Health and Illness." In *Principles and Practice in Adult Health Nursing*, eds. Patricia Gauntlett Beare and Judith L. Myers, 4-26. St. Louis, MO: The C. V. Mosby Co., 1990.
- Pappas, Anthony G. "Assessing Congregational Health." In *Entering the World of the Small Church*. Bethesda, MD: The Alban Institute, 2000.
- Rediehs, Glen and Larry E. Webb. *Healthy Church DNA: Transforming the Church for Effective Ministry*. New York, NY: iUniverse Inc., 2008.
- Richardson, Ronald. *Creating a Healthier Church: Family Systems Theory, Leadership, and Congregational Life*. Minneapolis, MN: Fortress Press, 1996.
- Sanchez, Daniel R. And Ebbie C. Smith. *Growing Healthy Churches: New Directions for Church Growth in the 21st Century*, 2nd ed. Ft. Worth, TX: ChurchStarting.net, 2014.
- Scazzero, Peter. *The Emotionally Healthy Church: A Strategy for Discipleship that Actually Changes Lives*. Grand Rapids, MI: Zondervan, 2003.
- _____. *The Emotionally Healthy Church Workbook: 8 Studies for Groups or Individuals*, updated and expanded ed.. Grand Rapids, MI: Zondervan, 2010.
- Schalk, Christoph A. *Organizational Diagnosis of Churches: The Statistical Development of the "Natural Church Development" Survey and Its Relation to Organizational Psychology*. Würzburg, Germany: Institute for Natural Church Development, 1999.
- Schwarz, Christian A. *Natural Church Development: A Guide to Eight Essential Qualities of Healthy Churches*. Carol Stream, IL: Church Smart Resources, 1996.
- _____. *Paradigm Shift in the Church: How Natural Church Development Can Transform Theological Thinking*. Carol Stream, IL: Church Smart Resources, 1999.

- Shawchuck, Norman and Gustave Rath. *Benchmarks of Quality in the Church: 21 Ways to Continuously Improve the Content of Your Ministry*. Nashville, TN: Abingdon Press, 1994.
- Smith, David L. *All God's People: A Theology of the Church*. Wheaton, IL: Victor Books, 1996.
- Smith, Ebbie C. *Growing Healthy Churches: New Directions for Church Growth in the 21st Century*. North Augusta, GA: IICM.net Press, 2003.
- Spader, Dann and Gary Mayes. *Growing a Healthy Church*. Chicago, IL: Moody, 1991.
- Steinke, Peter L. *How Your Church Family Works*. Bethesda, MD: Alban Institute, 1993.
- _____. *Healthy Congregations*. Bethesda, MD: Alban Institute, 1996.
- Stott, John R. W. *What Christ Thinks of the Church*. Grand Rapids, IL: Eerdmans, 1972.
- _____. *God's New Society*. Downer's Grove, IL: InterVarsity, 1979.
- Towns, Elmer and Warren Bird. "Get Help Becoming More Healthy." In *Into the Future: Turning Today's Trends into Tomorrow's Opportunities*. Grand Rapids, MI: Fleming H. Revell, 2000.
- Wagner, C. Peter. *Your Church Can Grow: Seven Vital Signs of a Healthy Church*. Glendale, CA: Regal Books, 1976.
- _____. *Leading Your Church to Grow: The Secret of Pastor/People Partnership in Dynamic Church Growth*. Glendale, CA: Regal Books, 1984.
- _____. *The Healthy Church: Avoiding and Curing the 9 Diseases that Can Afflict Any Church*. Ventura, CA: Regal Books, 1996.
- _____. *Pastors and Prophets: Protocol for Healthy Churches*. Colorado Springs: Wagner Publications, 2000.
- Warren, Rick. *The Purpose Driven Church: Growth without Compromising Your Message & Mission*. Grand Rapids, MI: Zondervan Publishing House, 1995.
- Warren, William F., Jr., "Interpreting New Testament Narrative: The Gospels and Acts." In *Biblical Hermeneutics: A Comprehensive Introduction to Interpreting Scripture*, ed. Bruce Corley, Steve W. Lemke, and Grant I Lovejoy, 316-30. Nashville, TN: Broadman & Holman Publishers, 2002.
- Zunkel, C. Wayne. *Dare to Grow: Building Healthy Churches*. Elgin, IL: David C. Cook, 1993.

Church Health: Periodicals

- Burrage, Ralph. "How Healthy Is Your Church?" *Proclaimer* 4, no.7 (July 2002), 3.
- Eclov, Lee. "Jesus' Surprising Definition." *Leadership* XVIII, no. 3 (Summer 1997): 40.
- Ellas, John and Flavil Yeakley. "Review of 'Natural Church Development' by Christian Schwarz," *Journal of the American Society for Church Growth* 10 (Spring 1999): 83-92.
- _____. "Reply by Ellas and Yeakley." *Journal of the American Society for Church Growth* 10 (Fall 1999): 89-90.

- Jacobsen, Wayne. "The Numbers Game: A Threat to Churches Large & Small." *Leadership* IV, no. 1 (Winter 1983): 49-53.
- Jordan, C. Ferris, "Some Marks of a Healthy Church Family." *The Theological Educator: A Journal of Theology and Ministry* 50 (1994): 69-77.
- MacDonald, Gordon. "Ten Conditions for Church Health." *Leadership* IV, no. 1 (Winter 1983): 44-8.
- McManus, Erwin. "The Cause-Driven Church." *Leadership* XVIII, no. 3 (Summer 1997): 40.
- Neighbor, Ralph W. "It's the Structure, Period." *Leadership* XVIII, no. 3 (Summer 1997): 36-7.
- Patterson, Ben. "Discipline: The Backbone of the Church." *Leadership* IV, no. 1 (Winter 1983): 108-111.
- Robertson, Paul E. "Theology of the Healthy Church." *The Theological Educator: A Journal of Theology and Ministry* 57 (Spring 1998): 45-52.
- Schwarz, Christian A. "Natural Church Development: A Guide to Eight Essential Qualities of Healthy Churches: A Response." *Journal of the American Society for Church Growth* 9 (Fall 1998): 71-8.
- Simpson, Daniel. "Review of 'Natural Church Development: A Guide to Eight Essential Qualities of Healthy Churches.'" *Journal of the American Society for Church Growth* 9 (Spring 1999): 83-92.
- Steinke, Peter. "Outbreak: How to Stop a Virus from Spreading in Your Church." *Leadership* XVIII, no. 3 (Summer 1997): 36-9.
- Trueblood, Elton. "A Time for Holy Dissatisfaction." Interview by Dean Merrill and Marshall Shelley. *Leadership* IV, no. 1 (Winter 1983): 18-27.
- Wagner, C. Peter and Richard L. Gorsuch. "The Quality Church (Part 1)," *Leadership* IV, no. 1 (Winter 1983): 28-35.
- Warren, Rick. "Comprehensive Health Plan: To Lead a Healthy Church Takes More Than Technique." Interview by Ed Rowell and Kevin Miller. *Leadership* XVIII, no. 3 (Summer 1997): 23-9.
- Wetzler, David. "A Response to John Ellas and Flavil Yeakley." *Journal of the American Society for Church Growth* 10 (Fall 1999): 83-7.
- Wright, David F. "How Do Churches Grow? Believing and Belonging." [editorial] *Scottish Bulletin of Evangelical Theology* 13 (1995): 93-6.

Church Health: Unpublished Reports, Dissertations, and Other Resources

- Alves, David C. "Aiming at Excellence: A Case Study Mentoring Healthy Ministry in a Transitioning Ministry in a Transitioning Cell Church through Natural Church Development Theory and Resources." D.Min. project, Regent University, 1999.
- Barker, Jason. "Theology Professor Stan Norman Says Baptist Distinctives Define Church Health." *The Gatekeeper* 32, no. 15 (December 9, 2002): 1-2.
- Church & Membership Resourcing Center. *A Path Towards Church Health and Growth*. Dallas, TX: Baptist General Convention of Texas, 2002.

Cole, Vernon C. and Cynthia Woolever. "Growing Healthy Congregations." In *Four Dimensions of Growth in K.B.C. Churches*. Louisville, KY: The Church Growth and Administration Division of the Kentucky Baptist Convention, n.d.

Coyle, Philip A. "An Analysis of Structural and Behavioral Correlates of Healthy Family Functioning." Ph.D. diss., New Orleans Baptist Theological Seminary, 1998.

Friedman, Fairhope United Methodist Church: Diagnosing the Health Using Wagner's Pathology and Seven Vital Signs." D.Min. project, Fuller Theological Seminary, 1993.

Heslinga, Jerry Daniel. "A Plan for Growth toward Health for the First Baptist Church (New Jersey)" D.Min. project, Fuller Theological Seminary, 1988.

Jarrett, Christopher Allen. "A Study of Church Health and Growth at Creekside Community Church." D.Min. project, Asbury Theological Seminary, 2002.

Kinder, James Vernon. "Church Health and Church Growth among General Association of General Baptist Churches." D.Min. project, Asbury Theological Seminary, 2002.

Law, Brian Allen. "The Relationship between Church Health and Church Growth in United Methodist Churches in the West Ohio Annual Conference." D.Min. project, Asbury Theological Seminary, 2002. New Orleans Baptist Theological Seminary. *Academic Catalog 2002-3*. New Orleans, LA: New Orleans Baptist Theological Seminary, 2002.

Rhodes, David. "Using Strategic Small Groups to Improve Church Health at Rockledge Baptist Church, Rockledge, Florida." D.Min. project, Asbury Theological Seminary, 2002.

Roger-Martin, Timothy. "Church Growth and Vitality as a Result of Church Health: A Strategy for the Renewal of Columbia Presbyterian Church, Decatur, GA." D.Min. project, Fuller Theological Seminary, 2000.

Schalk, Christoph A. "Organizational Diagnosis of Churches: The Statistical Development of the 'Natural Church Development' Survey and Its Relation to Organizational Psychology," Würzburg, Germany: Institute for Natural Church Development, 1999.